

**ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018**

<b>Project</b>	<b>Rank</b>	<b>Primary Partners</b>	<b>Funding Resources</b>	<b>Cost Estimate</b>	<b>Jobs</b>	<b>Outcomes &amp; Impacts</b>
<p><b>1. Business Development:</b></p> <p>Implement Applicable Biomass Utilization Study Recommendations</p>	High	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs Biochar &amp; Briquetting</b></li> <li>• Pagosa Biomass and Forest Products</li> <li>• San Juan Headwaters Forest Health Partnership</li> <li>• Private sector</li> <li>• Pagosa Springs</li> <li>• Archuleta County</li> </ul>	<ul style="list-style-type: none"> <li>• State Forest Service</li> <li>• Colorado Parks &amp; Wildlife</li> <li>• Chama Peak Alliance</li> <li>• Area businesses</li> <li>• US Forest Service</li> <li>• BLM</li> <li>• US Dept of Ag grant of \$250K</li> </ul>	\$6M	<p>~9 in biochar</p> <p>7 in forestry</p> <p>5 in sawmill</p>	<ul style="list-style-type: none"> <li>• Supply biofuel for Biomass Power Plant in Cloman Park</li> <li>• Fuels collection, reduction and forest health maintenance</li> <li>• Bolster biomass utilizations</li> </ul>
<p><b>2. Business Development:</b></p> <p>Implement Recommendations in Downtown Colorado Inc Plan</p>	Med	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs</b></li> <li>• Pagosa Springs Area Tourism</li> <li>• Archuleta County</li> <li>• Lodgers Association</li> <li>• Pagosa Springs CDC</li> <li>• Pagosa Chamber</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• County</li> <li>• Downtown businesses</li> <li>• Downtown Colorado Incorporated</li> <li>• SW Colorado Council of Governments</li> <li>• DoLA energy impact funds</li> </ul>	<p>Year 1 -\$75K grant (\$25K local match)</p> <p>Year 2 - \$50Kgrant \$50K local</p>	Create 1 position for two years	<ul style="list-style-type: none"> <li>• Maintain and expand downtown Pagosa Springs as a major community asset and tourism attraction</li> <li>• Improve infrastructure that improves downtown Pagosa Springs' character</li> <li>• Fill vacant land</li> <li>• Retain staff to implement projects</li> <li>• Expand tourism recreation opportunities into shoulder seasons</li> <li>• Strengthen Town/County partnerships</li> <li>• Construct trails connecting downtown to outer areas</li> </ul>

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<p><b>3. Business Development:</b></p> <p>Implement Geothermal Greenhouse Project (GGP) Community Garden Dome and Innovation Dome Projects</p>	Low	<ul style="list-style-type: none"> <li>• <b>Geothermal Greenhouse Project</b></li> <li>• Pagosa Springs</li> <li>• Colorado State University Extension</li> <li>• Audubon Society</li> <li>• Santa Fe Community College</li> <li>• Colorado School of Mines</li> <li>• Colorado Water Conservation Board</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• County</li> <li>• Grants</li> <li>• CSU Agriculture Extension Program</li> <li>• Region 9 EDD Enterprise Zone Project</li> <li>• Community donations</li> <li>• Colorado Water Conservation Board</li> </ul>	<p>\$120k staffing</p> <p>\$15k operations &amp; equipment</p> <p>\$15k administration</p>	<p>2-3</p> <p>Community Garden Coordinator</p> <p>Aquaponics Grower</p>	<ul style="list-style-type: none"> <li>• Serve as an economic driver &amp; tourist attraction via tours and workshops for the public</li> <li>• Provide locally-grown food to community markets and schools</li> <li>• Serve as an educational partner for K-12 students and college students for sustainable practices, including geothermal, solar, composting, recycling and aquaponic technologies</li> </ul>
<p><b>4. Business Development:</b></p> <p>Sustain County-Level Economic Development Organization</p>	High	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs CDC</b></li> <li>• Pagosa Springs</li> <li>• Archuleta County</li> <li>• Region 9 EDD</li> <li>• Pagosa Chamber</li> <li>• SW Small Business Development Center (SBDC)</li> </ul>	<ul style="list-style-type: none"> <li>• Federal Home Loan Bank</li> <li>• Pagosa Springs CDC</li> <li>• Area businesses</li> <li>• Banks</li> <li>• Town</li> <li>• County</li> </ul>	Year 1 - \$60K	Retain 1 economic development specialist job	<ul style="list-style-type: none"> <li>• Strengthen the economic development organizational presence in the region</li> <li>• Retain staff to accomplish priority community projects</li> <li>• Implement micro-loan fund</li> <li>• Strengthen Archuleta County economy</li> <li>• Explore ED 2020 partnership</li> </ul>
<p><b>5. Education:</b></p> <p>Implement BEST Grant to Enhance Safe Facilities for Archuleta School District</p>	High	<ul style="list-style-type: none"> <li>• <b>Archuleta School District</b></li> <li>• School Safety Committee</li> <li>• Local governments</li> <li>• Local law enforcement</li> </ul>	<ul style="list-style-type: none"> <li>• School District</li> <li>• BEST grants</li> </ul>	\$500k	<p>Local architect to oversee projects</p> <p>Construction jobs</p>	<p>Enhance safety and security of school buildings by:</p> <ul style="list-style-type: none"> <li>• constructing a safety station in vestibule of high school</li> <li>• install remote control hardware in all buildings to secure entrances</li> <li>• additional security installations on existing doors of all buildings</li> <li>• install safety film on all windows &amp; doors</li> </ul>

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<p><b>6. Education:</b></p> <p>Open an Early Childhood Center Serving up to 40 Toddlers and Preschoolers and Establish a Criteria-Based Tuition-Assistance Program to Address Program Quality and Affordability</p>	High	<ul style="list-style-type: none"> <li>• <b>Archuleta County Education Center (ACEC)</b></li> <li>• Archuleta County</li> <li>• Town of Pagosa Springs</li> <li>• Archuleta School District</li> <li>• Tri-County Head Start</li> <li>• State &amp; County Dept. of Human Services</li> <li>• Licensed Home Providers &amp; Centers</li> </ul>	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• Town of Pagosa Springs</li> <li>• CDHS - Office of Early Childhood Colorado Dept of Education</li> <li>• State &amp; federal grants</li> <li>• Private foundation grants</li> <li>• Generous donors</li> </ul>	<p>2018-19</p> <p>\$400,00 building renovation</p>	<p>Construction industry. Potential to create jobs through home provider recruitment</p> <p>Teaching and administrative staff associated with a new large early childhood center</p>	<ul style="list-style-type: none"> <li>• Created a 5-year strategy to increase the number of young children, ages 0-5 years, receiving early childhood care and education services in Archuleta County that are both affordable and high quality</li> <li>• Building made available for the ACEC to use rent-free for up to 10 years</li> <li>• Meet community demand for early childhood services</li> <li>• Recruit new, qualified childcare providers</li> <li>• Allow parents to go to work and contribute to the local economy</li> <li>• Partnerships with organizations for preservation and/or expansion of existing services in our community</li> </ul>
<p><b>7. Education:</b></p> <p>Develop Vocational Training Opportunities at Pagosa Springs High School</p>	High	<ul style="list-style-type: none"> <li>• <b>Archuleta School District</b></li> <li>• Build Pagosa</li> <li>• Pagosa Springs Chamber</li> <li>• Pagosa Springs CDC</li> </ul>	<ul style="list-style-type: none"> <li>• Potential bond or mill fall of 2019</li> <li>• Grants</li> <li>• Private donors</li> </ul>	Undetermined	Undetermined	<ul style="list-style-type: none"> <li>• Retain 18-27 year-old population</li> <li>• Expand programming for vocations</li> <li>• Expand facilities, technology and equipment</li> </ul>

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<b>8. Healthcare</b>  Update current heating, air conditioning, ventilation, electrical, plumbing and radiological equipment	High	<ul style="list-style-type: none"> <li>• <b>The Pagosa Springs Medical Center Foundation</b></li> <li>• The Pagosa Springs Medical Center</li> <li>• Archuleta County</li> <li>• Pagosa Springs</li> </ul>	<ul style="list-style-type: none"> <li>• Region 9 EDD</li> <li>• The Pagosa Springs Medical Center Foundation</li> <li>• DOLA Energy and Mineral grant</li> <li>• State of Colorado EMTS fund</li> <li>• Private donors</li> </ul>	Undetermined	Undetermined	<ul style="list-style-type: none"> <li>• Retain and recruit employees</li> <li>• Provide accessible and quality healthcare for the growing workforce as well as the increasing aging population in the county</li> </ul>
<b>9. Housing:</b>  Fund Site Work and Provide Property for a Low-Income Housing Project	High	<ul style="list-style-type: none"> <li>• <b>Housing organizations</b></li> <li>• Archuleta County</li> <li>• Pagosa Springs</li> <li>• Housing Advisory Committee</li> <li>• Housing Authority</li> <li>• Economic &amp; Planning Systems EPS</li> </ul>	<ul style="list-style-type: none"> <li>• State, federal &amp; local funding</li> </ul>	Undetermined	Retain workers in county to raise families	<ul style="list-style-type: none"> <li>• Meet community workforce housing needs</li> </ul>
<b>10. Land Use:</b>  Utilize 7.5 Acres/Hwy 84 Property Development	Low	<ul style="list-style-type: none"> <li>• <b>Archuleta County</b></li> <li>• Park Ditch Company</li> <li>• Pagosa Springs CDC</li> </ul>	<ul style="list-style-type: none"> <li>• County</li> <li>• CDOT</li> <li>• Private sector</li> </ul>	Minimum of \$1M	Undetermined  Jobs created will be result of commercial business	<ul style="list-style-type: none"> <li>• Sold 88 acres to preserve Skyrocket</li> <li>• 7.5 acres for sale or development for commercial purposes</li> </ul>
<b>11. Parks &amp; Recreation:</b>  Complete Town to Lakes Trail	High	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs</b></li> <li>• Archuleta County</li> <li>• CDOT</li> <li>• Private homeowners</li> <li>• HOAs</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• County</li> <li>• CDOT</li> <li>• Pagosa Lakes Property Assoc</li> <li>• GoCO</li> </ul>	Based on alternative chosen	Construction jobs	<ul style="list-style-type: none"> <li>• Construct trail from Pagosa Lakes to downtown Pagosa Springs</li> </ul>

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**ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2018**

<p><b>12. Parks &amp; Recreation:</b> Implement Parks, Recreation, Open Space, Trails Plan (PROST)</p>	<p>Med</p>	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs</b></li> <li>• Pagosa Lakes Property Owner's Association</li> <li>• Pagosa Area Trails Council</li> <li>• Archuleta County</li> <li>• San Juan Historical Society</li> <li>• SW Land Alliance</li> <li>• US Forest Service</li> <li>• CDOT</li> <li>• Division of Wildlife</li> <li>• Pagosa Chamber</li> <li>• BLM</li> </ul>	<ul style="list-style-type: none"> <li>• GoCO</li> <li>• NPS</li> <li>• CDOT</li> <li>• County</li> <li>• Town</li> <li>• Developers</li> <li>• Parks, Recreation, Open Space, Trails (PROST)</li> </ul>	<p>Undetermined</p>	<p>Undetermined Construction jobs</p>	<ul style="list-style-type: none"> <li>• Build trails to get the bicyclists and pedestrians off of the roadways</li> <li>• Provide safe non-motorized transportation and recreation in the Lakes area and link to USFS trail systems in the Turkey Springs area of the San Juan National Forest</li> <li>• Build Amphitheater by Vista Lake Clubhouse</li> </ul>
<p><b>13. Parks &amp; Recreation:</b> Implement Downtown Riverwalk Master Plan</p>	<p>Med</p>	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs</b></li> <li>• CDOT</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• County</li> <li>• GoCO</li> <li>• CDOT</li> <li>• Impact Fees</li> </ul>	<p>Undetermined</p>	<p>Construction jobs</p>	<ul style="list-style-type: none"> <li>• Continuation of River Walk along the San Juan River between the southwestern and the northeastern Pagosa Springs boundary</li> <li>• Pedestrian access on McCabe Creek</li> <li>• Repave/redesign of downtown HWY 160 corridor (especially along McCabe Creek)</li> </ul>

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<b>14. Parks &amp; Recreation:</b> Expand Outdoor Recreation Facilities in Veterans' Park and Yamaguchi Park	High	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs</b></li> <li>• Archuleta School District</li> <li>• Archuleta County</li> </ul>	<ul style="list-style-type: none"> <li>• GoCO</li> <li>• DoLA</li> <li>• Town</li> <li>• Impact Fees</li> <li>• User Fees</li> <li>• School District</li> <li>• County</li> <li>• PROST</li> </ul>	Not determined	Construction jobs to build the recreation facilities  Administrative staff position to manage facilities	<ul style="list-style-type: none"> <li>• Provide outdoor recreation facilities including baseball and soccer fields, Frisbee Golf Course, ATV Track, raw water irrigation, outdoor amphitheatre, river ramp take-out (Pagosa Springs), multi-use shade shelter, inner-park trail system, playground, bathrooms, and parking</li> <li>• Yamaguchi South 26 acres acquired by Town from Sanitation District. Master planning to begin fall 2018/winter 2019.</li> <li>• Parks and Recreation Survey conducted, and results shared with stakeholders in July 2018</li> </ul>
<b>15. Public Infrastructure:</b> Improve Western Heritage Event Center	High	<ul style="list-style-type: none"> <li>• <b>Western Heritage Event Center (WHEC)</b></li> <li>• Archuleta County</li> <li>• CSU Extension</li> <li>• Fair Board</li> <li>• 4-H</li> </ul>	<ul style="list-style-type: none"> <li>• County</li> <li>• Town</li> <li>• GoCO</li> <li>• USDA</li> <li>• CDBG</li> <li>• Private Partners</li> <li>• CSU</li> <li>• WHEC</li> </ul>	Undetermined	~8 construction jobs	<ul style="list-style-type: none"> <li>• A rodeo and fairgrounds facility better equipped for the population and county's increased use</li> <li>• New metal building to house events</li> <li>• Covered arena with removable arena and livestock panels</li> </ul>
<b>16. Public Infrastructure:</b> Complete Courthouse and Justice Center Projects	High	<ul style="list-style-type: none"> <li>• <b>Archuleta County</b></li> <li>• 6<sup>th</sup> Judicial District</li> <li>• Dept of Local Affairs</li> </ul>	<ul style="list-style-type: none"> <li>• State &amp; Federal Grants</li> <li>• Impact Fees</li> <li>• DoLA</li> <li>• County</li> <li>• Private capital</li> </ul>	Undetermined	Undetermined	<ul style="list-style-type: none"> <li>• Create facilities for County Offices, Courtrooms, office space, mediation and meeting rooms for judicial system</li> <li>• Construct safe, detention facilities</li> </ul>

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<b>17. Public Infrastructure:</b> Implement County-Wide Water Plan	Med	<ul style="list-style-type: none"> <li>• <b>PAWSD</b></li> <li>• Archuleta County</li> <li>• Pagosa Springs</li> <li>• SW Water Conservation District</li> <li>• Metro Districts</li> <li>• Pagosa Fire</li> <li>• Home Owners Assoc</li> <li>• Smart Water Group</li> <li>• Headwaters Healthy Forest Partnership</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• PAWSD</li> <li>• SW Water Conservation District</li> </ul>	Undetermined	N/A	<ul style="list-style-type: none"> <li>• Ensure that there is enough water to support infrastructure during drought cycle</li> <li>• Partner with Inter Basin Compact Committee (IBCC) for San Juan Basin and assist with implementation</li> <li>• Build a 7.3-mile pipeline from Town to create a more reliable system and take pressure off the oldest plant</li> </ul>
<b>18. Public Infrastructure:</b> Expand Town of Pagosa Springs Geothermal Heating System	Med	<ul style="list-style-type: none"> <li>• <b>Pagosa Springs</b></li> <li>• Co School of Mines</li> <li>• Pagosa Verde</li> </ul>	<ul style="list-style-type: none"> <li>• Dept of Energy</li> <li>• Governor's Energy Office</li> <li>• Well owners</li> <li>• DoLA</li> <li>• CDOT</li> </ul>	Undetermined	Undetermined	<ul style="list-style-type: none"> <li>• Provide geothermal heat to 450 homes and downtown businesses in Pagosa Springs</li> <li>• Goal to be energy independent and collaborate with other geothermal efforts</li> <li>• Initial system already in place which includes elementary &amp; middle school as well as some residences and sidewalks</li> <li>• Differentiates community from other areas</li> </ul>

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<b>19. Public Infrastructure:</b> Expand County Landfill	High	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• Pagosa Springs</li> <li>• Southwest Organization for Sustainability (SOS)</li> </ul>	<ul style="list-style-type: none"> <li>• County</li> <li>• Town</li> <li>• Waste Disposal Service Providers</li> <li>• USDA</li> <li>• Solid Waste Management Grants</li> <li>• CSU Extension</li> </ul>	\$700,00	1-3	<ul style="list-style-type: none"> <li>• Build additional recycling program per SWCCOG 2014 Waste Study</li> <li>• Expand current transfer station lease</li> <li>• New facility on Putt Hill</li> </ul>
<b>20. Public Infrastructure:</b> Develop Regional Recycling Efforts	High	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• La Plata County</li> <li>• SWCCOG</li> </ul>	<ul style="list-style-type: none"> <li>• County</li> <li>• La Plata County</li> <li>•</li> </ul>	Undetermined	Undetermined	<ul style="list-style-type: none"> <li>• Reduce leakage from avid recyclers making trips to Durango that includes eating and shopping</li> <li>• Add recycle drop off point at strategic locations</li> </ul>



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<p><b>21. Public Lands:</b></p> <p>Address Forest Health, Water and Wildfire Risks</p>	<p>High</p>	<ul style="list-style-type: none"> <li>• <b>US Forest Service</b></li> <li>• BLM</li> <li>• Forest Health (business)</li> <li>• San Juan Healthy Forests Partnership</li> <li>• Wolf Creek Ski Area</li> <li>• All Hazards (Homeland Security)</li> <li>• Wildfire Adapted Partnership (formerly SW Colorado Firewise)</li> </ul>	<ul style="list-style-type: none"> <li>• US Forest Service</li> <li>• BLM</li> <li>• All Hazards (Homeland Security)</li> </ul>	<p>Undetermined</p>	<p>Undetermined</p>	<ul style="list-style-type: none"> <li>• Improve Forest health</li> <li>• Control Beetle infestation</li> <li>• Reduce risk to life and property and protect watershed/ community water supplies</li> <li>• Defensible space education resulting in defensible space created around residences</li> <li>• Reduce hazardous fuels</li> </ul>
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<b>22. Telecommunications:</b>  Pagosa Broadband Project	High	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• Pagosa Springs</li> <li>• Pagosa Springs CDC</li> <li>• SWCCOG</li> <li>• Rural Electric Cooperatives</li> <li>• ISPs</li> </ul>	<ul style="list-style-type: none"> <li>• USDA</li> <li>• FCC</li> <li>• County</li> <li>• Town</li> <li>• PSCDC</li> <li>• Telecom Providers</li> <li>• DoLA –SB232 funding</li> <li>• SWCCOG</li> <li>• New Aspen Springs tower</li> <li>• Telecommunications providers</li> <li>• Colorado Office of Information Technology</li> <li>• State of Colorado</li> </ul>	Undetermined	Indirect job creation with advanced tele communications	<ul style="list-style-type: none"> <li>• Last mile buildout</li> <li>• Voter approval for SB152 Opt Out</li> <li>• Provide more job creation through home-based businesses</li> <li>• Partnership between SWCCOG and San Juan Basin Health Department to apply for funding via FCC to increase access for rural healthcare facilities</li> <li>• Partnership between SWCCOG, CDOT and LPEA to find solutions to increasing connectivity to and within the County.</li> </ul>
<b>23. Transportation</b>  Grow Public, Senior and Wolf Creek Transit Services	Med	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• Pagosa Springs</li> <li>• SWCCOG</li> </ul>	<ul style="list-style-type: none"> <li>• Federal Grants</li> <li>• CDOT</li> <li>• Private Donations</li> <li>• Archuleta County Human Services</li> <li>• Area Agency on Aging</li> <li>• Town</li> <li>• County</li> <li>• SWCCOG</li> </ul>	\$160K annual budget	Construction jobs	<ul style="list-style-type: none"> <li>• Provide transportation to seniors</li> <li>• Expand Archuleta County Mountain Express</li> <li>• Routing to Durango</li> </ul>
<b>24. Transportation:</b>  Complete intersection improvements at N. Pagosa and County Center	Med	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• Pagosa Springs</li> </ul>	<ul style="list-style-type: none"> <li>• CDOT</li> </ul>	\$2M	Construction jobs	<ul style="list-style-type: none"> <li>• Improve traffic safety and flow at busy intersection</li> </ul>

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<b>24. Transportation</b> Build a Transportation Center in Pagosa Springs	Med	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• Pagosa Springs</li> <li>• SWCCOG</li> </ul>	<ul style="list-style-type: none"> <li>• CDOT</li> <li>• County</li> </ul>	\$800k	Undetermined	<ul style="list-style-type: none"> <li>• Increase safety and accessibility of public transportation</li> </ul>
<b>25. Transportation:</b> Establish park and ride utilizing existing parking infrastructure where possible	Med	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• SWCCOG</li> </ul>	<ul style="list-style-type: none"> <li>• CDOT</li> <li>• County</li> </ul>	\$200k  estimated \$8.5-10k per spot. \$5k parking spots without lighting or amenities	Undetermined	<ul style="list-style-type: none"> <li>• Increase capacity, safety and accessibility of public transportation</li> </ul>
<b>26. Transportation:</b> Build 4 Bus Stop Shelters in Pagosa Springs	Med	<ul style="list-style-type: none"> <li>• Archuleta County</li> <li>• SWCCOG</li> </ul>	<ul style="list-style-type: none"> <li>• CDOT</li> <li>• County</li> </ul>	\$80k	Undetermined	<ul style="list-style-type: none"> <li>• Increase safety and accessibility of public transportation</li> </ul>

Approved this day November 5, 2018

Board of County Commissioners  
Archuleta County, Colorado

  
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Steve Wadley, Chairperson